NORTHROP GRUMMAN

DEFINING THE FUTURE

Information Technology Solutions

For a New Generation of Challenges





Expertise Management: Connecting People to People

Taha A. Kass-Hout, MD, MS Adjunct Assistant Professor Emory RSPH Chief Scientist

Northrop Grumman CDC Programs

Sandy Althomsons, MA, MHS
Public Health Analyst
Northrop Grumman CDC
Programs





Expertise Management is Knowledge Management

- Topics addressed in this presentation:
 - What is Knowledge Management
 - Need for KM system
 - Locator Tools
 - Examples of existing tools
 - Benefit to CDC





What is Knowledge Management?

- Definition and types
 - Explicit
 - Tacit
- Examples of familiar systems that support KM, e.g. email, directories
- Gap in systems that support KM



Need for KM system

- Maximizing an organization's existing knowledge
- How to do this?
 - Old ways: documentation and resumes (Explicit), word of mouth (Tacit)
 - New ways: communities of practice, knowledge communities, expertise locators
 - Can an application proactively address these issues?





Locator Tools

What they do:

- Maintain databases of individuals by category
- Allow search function to find right individual

• How they work:

- Semi-structured around metadata
 - What it is
 - How it is used







Examples of existing tools

- NASA: Jet
 Propulsion
 Laboratory KM
 project
- Leveraging CDC
 KM Portal and PH
 Directory





Benefit to CDC

Benefits to CDC include:

- Quickly identify skills available for filling time-sensitive requests
- Identify individuals with unique and/or cross disciplinary skills
- Enhance proactive succession planning through gap analysis done at individual and/or organizational levels
- Provide easy dissemination of new knowledge relative to competencies and skills needed
- Conduct gap analyses to identify training and professional development needs as they relate to the changing CDC environment